



## XAT DECISION

### MAKING

10 IMPORTANT GUIDELINES FOR OPTION ELIMINATION & PRACTICE QUESTIONS



PART - 1



#### **XAT DECISION MAKING**

• What would be the ideal course of action to take in such a situation?

#### **TYPES of Caselets**

HR Issues
Financial Issues
Managerial Issues
Ethical Dilemmas

#### **APPROACHING QUESTIONS**

- 1. Analyze Problems Holistically: From the perspective of each stakeholder.
- 2. Focus even on the tone. For example, Shyam is very fond of books and he wants to open a showroom of books in his hometown.
- 3. Analyse each option even if you feel the first read option is definitely the answer.
- 4. Don't choose, eliminate!

#### **GUIDELINES FOR OPTION ELIMINATION**

- 1. Choose option in order of priority for each stakeholders.
- Win-Lose situation
- Lose-Lose situation
- 2. Options with Rational/Feasible/Practical in Business sense are preferred over emotional decisions.
- 3. Shortcuts & **Unethical choice** are generally never correct. (Bribery, nepotism, lies, cheating etc.)

- 4. Generally, **never chose** the option of **EVASION**. (Indecision)
- 5. Choose options depicting positive action over negative option.
- 6. Beware of selecting a futile step!
- 7. Options showing Biased/Unfair views for any stakeholder are generally wrong.
- 8. Don't choose a too general solution for a specific situation unless all options are eliminated. (Like work hard and you will achieve success, Work harder and increase profit etc.)
- 9. Avoid **disproportionate/extreme solutions** for general problems. (Fire a worker for a small calculation mistake in accounts.)
- 10. Avoid hasty conclusions/solutions.

# IMPORTANT PRACTICE QUESTIONS ON DECISION MAKING ARE COMING IN THE NEXT VIDEO!!

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